

Mason District Hospital Board of Director's Meeting
Administrative Conference Room
April 1, 2026

Members Present:

D. Houghton, Chairman
R. Fornoff, Vice Chairman
D. Bryant, Secretary
M. Balbinot, Treasurer
L. Leach
A. Tucker
D. Gunter
W. Blessman

Members Absent:

C. Himmel (excused)

Others Present:

D. Adcock, CEO
L. Bonnett, CFO
M. Markley, MD
K. Canevit, CNO
J. Stephens
J. Shults, Recorder

I. **CALL TO ORDER**

Mr. Houghton, Chairman called the meeting of the Board of Directors of Mason District Hospital to order at 8:00 AM, Wednesday, April 1, 2026.

II. **QUORUM**

Roll call was taken to establish a quorum.

III. **PUBLIC COMMENTS**

No public comments at this time.

IV. **APPROVAL OF MINUTES**

The monthly meeting minutes of February 25, 2026, were approved by unanimous vote.

V. **OLD BUSINESS**

No old business to be discussed at this time.

VI. **REPORTS**

A. Finance Committee Meeting – FY2025 Audit & Cost Report

Mr. Fornoff reported that there was a Finance Committee meeting held on February 25, 2026 and recommendation was made to approve the FY2024 Audit and Cost Report.

Mr. Blessman moved for approval and the FY2025 Audit & Cost Report. Seconded by Mrs. Balbinot. The Ayes carried the motion by unanimous vote.

B. Planning Committee Meeting – Strategic Planning

Mr. Bryant reported that the Planning Committee met on February 25, 2026 and recommendation was made to approve the Master Facility Plan.

Mr. Blessman reported that by approving the plan it does not mean that we are going to spend the money. It was more of the path that we would like to go down. It was reported that we will see what the costs are, what the revenues are and make sure money is available for each project.

Mr. Blessman made motion for approval of the Master Facility Plan. Seconded by Mr. Fornoff. The Ayes carried the motion.

Mrs. Adcock reported that there would be a communication plan with the leaders and providers that the master facility plan was approved.

C. CEO Report

Mrs. Adcock reported that for the MRI, the building and the magnet are in place. It was reported that we are pending the IDPH occupancy review. It was reported that the window started on March 16th and they have forty-five days to respond. It was reported that we had a donor recognition event last night and the Foundation wrote a check for \$145T towards the MRI project. It was reported that the MRI Tech will be here on Monday and we will start test patients next week.

Mrs. Adcock reported that the clinic revenue cycle has been a focus and Mrs. Stephens was the lead for this. It was reported that we have partnered with Health Associates to support significant improvements across the clinic revenue cycle, including front office roles and responsibilities, billing processes, including the patient statement workflow, accounts receivable management (currently \$2.6M), provider documentation and coding, including template optimization, charge master review and updates, implementation of online bill payment options, development of dashboards and enhanced reporting, increased utilization of the patient portal for increased patient engagement and payor enrollment and credentialing support.

Mrs. Adcock reported that for Master Facility Planning on March 18, 2026, we held the Havana Medical Office Building programming kick-off with PJ Hoerr, KED Bluestone and the Farnsworth Group. Funding requests for this project will be submitted through the FY2027 Congressional Direct Spending process with the offices of Senators Durbin and Duckworth. The request will emphasize the development of the new medical office building and its role in expanding community-based healthcare services while enhancing our integrated care model. It was reported that we did get three reference letters for this.

Mrs. Adcock reported that for leadership training our next session is scheduled for Tuesday, April 21, 2026, at the Havana City Center. We will review the Employee Engagement Survey results. It was reported that for the survey, 221 employees took the survey. It was reported that the goal was 75% participation and we reached 81%. It was reported that for two measures: Are we proud of the services MDH provides at 88% and is MDH a good place to work was at 84%. Improvements in recognition and better communication were suggested.

It was reported that Andrea Thomson will present the Employee Survey findings at the April Board of Directors meeting.

The educational focus for the leadership training will be on Personal Accountability and Emotional Intelligence.

D. Financials

Mrs. Bonnett briefly reviewed the Financial Report for February 2026, (a copy of February 2026 Financial Reports are attached to and considered part of the permanent minutes on file in Administration).

Mrs. Bonnett reported that for February numbers are trending the same. Inpatient was unfavorable \$220k vs. \$329k. Outpatient services were unfavorable. It was reported that Pharmacy was favorable \$38k vs. \$180k favorable to budget. Ultrasound was \$24k favorable, and the clinic is doing good. It was reported that total patient service revenue was \$5.66M vs. budget \$6.61M or \$998k. It was reported that after contractual and other operating revenue \$3.17M vs. \$3.41 M or \$240k unfavorable. Year to date total net revenue was down 4% or \$16.4M.

Mrs. Bonnett reported that for expenses wages are favorable for the month and year to date since we had positions not filled or filled later in the year than was budgeted for MRI Tech, Nuclear Med Tech, OT position and Mrs. Stephens position. It was reported that employee benefits were favorable, healthcare was favorable by \$136k year to date. It was reported that Physician fees were unfavorable all year. It was reported that before we hired a full-time CRNA, we used fill-in CRNA's that hit that line item. It was reported that services were unfavorable due to using outside services for some things (ED Nurse, mobile MRI) instead of employee wages.

Mrs. Bonnett reported that total expenses were \$3.58M vs. 3.84 M favorable by \$259k and year to date \$758k favorable. After non-operating revenue at -\$330k expenses over revenue vs. budget -\$276k so we are slightly down \$54k. Year to date we are -\$55k vs. 13k in budget. It was reported that the new CRNA wants to expand some of their services and Speech Therapy received a new piece of equipment that could increase revenue.

Mrs. Bonnett reported that total cash was \$15M, which is lower than the prior month. It was reported that we are working on the clinic accounts receivable and we paid most of the modular MRI building off. It was reported that we haven't paid the MRI equipment cost which will be paid this week.

We are meeting at least weekly on the clinic revenue cycle and bi-weekly on the hospital with outside collection vendors.

It was reported that we had in the budget to do a loan for \$764k for the MRI equipment, and she is currently contacting local banks for rates. It was reported that the rates will be brought to the next meeting to be reviewed. It was reported that \$764k did not include the \$145k donation so we may not need to borrow that much.

Mrs. Bonnett reported that the cost report was reviewed for 2024 and there were some questions about some line items. It was reported that our net result was that they are paying us back \$5k after they reviewed the cost report in detail. It was reported that we will be getting back \$307k from 2025 cost report. It was reported that 2024 cost report is closed.

It was reported that Treasurer's report has money for the monthly stipend for ambulance service since we have paid on the bond. It was reported that AR days are slightly better than last month. It was reported that we did get some Medicaid payments in.

Mrs. Bonnett reported that for stats, 67% of acute care patients were Medicare. It was reported that for Surgery their numbers are down and Mason City ambulance had the same number of transports as last year. It was reported that we hired a new Physical Therapist and Speech Therapist. It was reported that total outpatients were down 1,106 patients or 10% vs last YTD. Clinic encounters are up about 1% from prior year.

E. Credentials

Dr. Markley reported that the Medical Executive Committee met on March 9, 2026. The Medical Executive Committee recommended that the following be granted privileges as indicated:

- James C. Larsen, III, MD – Privileges to the Telemedicine Staff as a Radiologist
- Syeda Anum, MD – Privileges to the Telemedicine Staff as a Radiologist
- Joseph C. George, MD – Privileges to the Telemedicine Staff as a Radiologist

Mr. Blessman made a motion to grant Medical Staff membership and privileges as recommended by the Medical Staff. Seconded by Mrs. Balbinot. The Ayes carried the motion by unanimous vote.

Dr. Markley reported that the Medical Executive Committee recommended the following be granted re-appointment to the Medical Staff as indicated:

- Ayaz Kwawaja, MD – Re-appointment to the Telemedicine Staff as a Neurologist

Mr. Blessman made a motion to grant re-appointment of the Medical Staff as recommended by the Medical Staff. Seconded by Mrs. Balbinot. The Ayes carried the motion by unanimous vote.

Dr. Markley reported that the Medical Executive Committee acknowledged the following resignations:

- Faranak Tafazoli - Effective 2/13/26
- Henrikas Vaitkevicius, MD - Effective 3/15/26

Mr. Blessman made a motion to accept the resignations from Medical Staff. Seconded by Mrs. Balbinot. The Ayes carried the motion by unanimous vote.

VII. **NEW BUSINESS**

A. Professional Advisory

Mrs. Canevit reviewed the Professional Advisory report with the Board. (Copy attached to and considered part of the permanent minutes on file in Administration).

Mr. Bryant made a motion for approval. Seconded by Mr. Gunter. The Ayes carried the motion.

B. May & June BOD meeting date change

Mr. Houghton reported that we would be combining the May and June Board meetings and the meeting would be taking place on Wednesday, June 3, 2026.

VIII. **EXECUTIVE SESSION**

Mr. Fornoff moved to enter Executive Session at approximately 8:21 AM for the purpose of discussing legal and personnel matters. Seconded by Mrs. Leach. The Ayes carried the motion by unanimous vote.

IX. **RECONVENE**

The regular Board Meeting was reconvened at approximately 8:32 AM.

X. **OTHER / ROUNDTABLE**

A. Quality Assurance & Performance Improvement (QAPI) Plan FY26

Mr. Fornoff motioned for approval of the Quality Assurance & Performance Improvement (QAPI) Plan FY26. Seconded by Mr. Tucker. The Ayes carried the motion.

B. Home Health 2026 Infection Risk Assessment, Plan & Goals

Mr. Blessman made motion for approval of the Home Health 2026 Infection Risk Assessment, Plan & Goals. Seconded by Mr. Gunter. The Ayes carried the motion.

Mrs. Bonnett reported that the Auxiliary Dinner Theater would be held on May 2, 2026, and the cost of the tickets was \$50 per person. The Auxiliary Luncheon would be held on April 17, 2026, at 11:30 at Vic's and the cost was \$20 per person.

Mr. Gunter reported that the MRI Open House went well and he got to speak to a couple from Pittsfield which donated towards the MRI project. He reported that he talked to Mr. Lannery and thanked him for all his hard work for the MRI project.

Mrs. Adcock reported that we will do ribbon cutting when we have our first patient for the MRI.

XI.

ADJOURN

Mr. Bryant made a motion to adjourn the session at 8:35 AM. Seconded by Mr. Gunter. The Ayes carried the motion by unanimous vote.

Respectfully Submitted,

**Denis Bryant, Secretary
Board of Directors**