

Mason District Hospital Board of Director's Meeting
Administrative Conference Room
February 25, 2026

Members Present:

D. Houghton, Chairman
R. Fornoff, Vice Chairman
D. Bryant, Secretary
M. Balbinot, Treasurer
L. Leach
A. Tucker
D. Gunter
C. Himmel
W. Blessman

Others Present:

D. Adcock, CEO
L. Bonnett, CFO
M. Markley, MD
K. Canevit, CNO
J. Stephens
J. Shults, Recorder

I. **CALL TO ORDER**

Mr. Houghton, Chairman called the meeting of the Board of Directors of Mason District Hospital to order at 8:33 AM, Wednesday, February 25, 2026.

Mr. Houghton welcomed Mrs. Stephens to the Executive Team.

II. **QUORUM**

Roll call was taken to establish a quorum.

III. **PUBLIC COMMENTS**

No public comments at this time.

IV. **APPROVAL OF MINUTES**

The monthly meeting minutes of January 28, 2026, were approved by unanimous vote.

V. **OLD BUSINESS**

A. **Statistic Trend Data: benchmark data & Hospitalist impact**

Mrs. Adcock reported that Mrs. Bonnett and she are getting training for benchmark data. It was reported that there is a service in Illinois Hospital Association (IHA) called CompData looking at market share data and length of stay with other hospitals. It was reported that the information will be brought back to the next meeting during the financial report out.

VI. **REPORTS**

A. **CEO Report**

Mrs. Adcock reported that for the MRI, the permanent modular building will be delivered to the campus on Friday, February 27th. It was reported that once the building is here, they will

do all the mechanical work. It was reported that the MRI magnet will arrive on March 16th and we have 48 hours to turn the magnet on. It was reported that we told IDPH that the construction would end on March 17th and we have a 45-day window for occupancy. It was reported that we have mailed the package and IDPH could approve within a week to forty-five days. It was reported that the building will be one unit and put in place by a crane. It was reported that there is a hole in the roof for the magnet to be placed. It was reported that the MRI mobile trailer will be here until April 6, 2026, and we have told the mobile MRI that last day would be May 6, 2026.

Mrs. Adcock reported that we have an offer out for an MRI tech, and we are hoping that they can start on April 1st and do test patients on April 6th.

Mrs. Adcock reported that Home Health had their tri-annual IDPH survey and there were two infection control deficiencies which have been addressed. The staff was praised for a smooth inspection.

Mrs. Adcock reported that we have partnered with Health Associates to conduct a comprehensive review of the clinic revenue cycle. It was reported that the scope includes all steps from registration through patient payment, with the goal of significantly reducing accounts receivables and streamlining processes for our employees, providers and patients.

Mrs. Adcock reported on the One Big Beautiful Act (H.R.1) Rural Healthcare Impact Overview for Illinois. (Copy is attached to and considered part of the permanent minutes on file in Administration).

She reported that she went to Washington, D.C. for the National Rural Health Association as a board member with ICAHN. It was reported that they talked to Senators about payor reform, Medicare C plans and talked to Mary Miller and Darin LaHood's staff.

It was reported that work requirements and enrollment issues start in January 2027. It was reported that Illinois will receive \$48 billion over the next 10 years. It was reported that the Rural Health Transformation program is a bridge program that does not replace Medicaid cuts. It was reported that the focus is shifting to outpatient care, addressing work force shortages and investing in capital.

It was reported that each state had to apply and IHA and ICAHN did submit an application, which was approved, so the State of Illinois will get \$493k over 5 years. It was reported that ICAHN is the subcontractor of that grant and will be distributing the grant money based on hospital needs.

She discussed some of the strategic considerations that the hospital is currently reviewing. It was reported that the federal government is not touching social security or Medicare, that this is Medicaid reform. It was reported that Medicaid claims are now 30 days and was at 90 days. It was reported that hospitals need to start preparing for the changes to come.

Discussion took place regarding the changes for people re-enrolling in Medicaid every 60 days, proving that they are working 80 hours a month or are doing community service hours.

It was reported that the Business Office staff will be educated on how to answer any questions that people on Medicaid may have since there will be an increase in calls to the Business office.

B. Foundation Report (MRI Campaign & Donor Recognition Event)

Mrs. Adcock reported that the Foundation has raised \$140k as of this week towards the MRI project which has come from the mail appeal, memorials and the Foundation. It was reported that the Foundation's goal was to raise \$100k and this has been achieved. It was reported that there will be Donor Recognition event on March 31st from 4-6 PM where the Foundation Board will be presenting a check to the hospital. It was reported that the invitations will be sent out next week.

C. Financials

Mrs. Bonnett briefly reviewed the Financial Report for January 2026, (a copy of January 2026 Financial Reports are attached to and considered part of the permanent minutes on file in Administration).

Mrs. Bonnett reported that Billie Jo Roat became the full-time accountant at the end of January.

Mrs. Bonnett reported that for January total patient service revenue vs. budget \$278k for the month and year to date was \$1.42M. It was reported that CT was down \$167k vs. budget, surgery was down slightly since some providers did no cases in January, Pharmacy was good since outpatient infusions were up and lab was steady. It was reported that after deductions, contractual allowances and other operating revenue were down net revenue \$110k for the month \$643k for the year. Other operating revenue which includes 340B and reimbursement from the county \$3.3M for the month vs \$3.16M for \$93k unfavorable and \$568k for the year.

Mrs. Bonnett reported that expenses were \$3.61M vs. budget of \$3.56M so we were unfavorable by \$498k for the year. It was reported that employee benefits were \$129k favorable and in February we received reimbursement from stop loss health care expenses we had from last year. It was reported that for services we had a traveling nurse and consultants that we did not budget for. It was reported that total expenses were \$312k and we received the McFarland Trust dividend deposit in early January. It was reported that non-operating revenue was \$157T favorable. It was reported that revenue over expenses was \$23T and year to date \$276k vs. \$263k.

Mrs. Bonnett reported that total cash was \$15M, which is down by about \$1M from last month. It was reported that \$800k of that was AR. It was reported that we will be seeing our

MRI building and equipment payments coming so total cash will be affected. It was reported that for accounts receivable we did see an increase on clinic and Home Health. It was reported that we have partnered with Health Associates to come in and they will focus on EcW. It was reported that Health Associates staff came last week for a few days and are in the process of training the Business Office billing staff.

Discussion took place about EcW being edited and updated all the time and providers having to filter through numerous notifications and things may look different from one day to another.

Mrs. Stephens reported that Health Associates is going to work with staff to help set up automation and the total opportunity would be \$2M. It was reported that Health Associates have 15 years' experience with EcW.

Mrs. Bonnett reported that we are getting help on the EcW and Trubridge side where we pay 3% for cash collected.

Mrs. Bonnett reported that for current liabilities for notes payable we were \$217k which was due to the pension adjustment. Total cash and investments were at \$529T. It was reported that AR days are looking bad, but we are working to fix that. It was reported that Home Health was at \$50k and they are usually \$120 - \$130k.

Mrs. Bonnett reported that for stats, 75% acute care patients were Medicare. It was reported that patient days are lower vs. last year. It was reported that Surgery was down 43 January vs. 56 in January 2024 so year to date down 17. It was reported that 190 less people went to the ER, Lab is holding steady, Sleep studies are up 40%, Speech Therapy is up, PT/OT was down a little and MRI was up 11 procedures year to date or 8% higher. It was reported that total outpatients were down 932 or 10%, Senoir Advantage was up 12% and clinic encounters were steady.

VII. **NEW BUSINESS**

A. **Nursing Executive Committee & Nurse Practice Act**

Mrs. Canevit reviewed the Nursing Executive Committee & Nurse Practice Act report with the Board. (Copy attached to and considered part of the permanent minutes on file in Administration). It was reported that the Nurse Practice Act requires us to give an annual report to the board.

Mrs. Canevit discussed who is part of the Nurse Executive Committee and the Nurse Practice Council and what their purposes and responsibilities are. She reported that policies / procedures have been developed and changes have been made due to discussions from these meetings which will help patients and staff.

Mrs. Canevit reported that the Daisy Award will be given out in May 2026.

VIII. **EXECUTIVE SESSION**

Mr. Blessman moved to enter Executive Session at approximately 9:13 AM for the purpose of discussing legal and personnel matters. Seconded by Mr. Gunter. The Ayes carried the motion by unanimous vote.

IX. **RECONVENE**

The regular Board Meeting was reconvened at approximately 9:20 AM.

X. **OTHER / ROUNDTABLE**

Mrs. Balbinot reported that from a patient's perspective there is some equipment that may need to be checked into in different departments that are waiting on parts.

XI. **ADJOURN**

Mrs. Balbinot made a motion to adjourn the session at 9:22 AM. Seconded by Mr. Blessman. The Ayes carried the motion by unanimous vote.

Respectfully Submitted,

**Denis Bryant, Secretary
Board of Directors**